



Data Response Case Studies

For A level Year 2 OCR Economics Component 1: Microeconomics

Second Edition, February 2022

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Contents

Thank You for Choosing ZigZag Education.....	ii
Teacher Feedback Opportunity	iii
Terms and Conditions of Use	iv
Teacher's Introduction.....	1
Subway making headway	2
Case Study	2
Questions	3
Creative Destruction in the Business World	4
Case Study	4
Questions	5
Quasi-public goods	6
Case Study	6
Questions	7
The Stock Market – Perfectly Competitive?	8
Case Study	8
Questions	9
Supermarket Wars.....	10
Case Study	10
Questions	11
Inertia in the Energy Market	12
Case Study	12
Questions	13
Diamonds Are Forever	14
Case Study	14
Questions	15
Contestability.....	16
Case Study	16
Questions	17
Is There a Shortage of Teachers?	18
Case Study	18
Questions	19
Trade Unions in the UK.....	20
Case Study	20
Questions	21
Will Raising the Minimum Wage Harm Employment?	22
Case Study	22
Questions	23
For-profit Universities.....	24
Case Study	24
Questions	25
Answers	26

Teacher's Introduction

This resource is designed to be used for teaching OCR A level Economics Component 1: Microeconomics. The resource consists of 12 Data Response Case Studies intended for students to complete as homework tasks.

The case studies are presented in specification order, collectively covering each topic in the A level specification, and revising the main topics from lower-sixth. Each case study contains detailed information (including diagrams and data), and tasks and questions.

The 'Use the data' tasks focus particularly on quantitative skills, and the 'Test your knowledge' mainly on AO1/2 knowledge and application skills. The extended-response questions are an opportunity for students to practise higher-level analysis and evaluation skills. Most of the questions given are in exam style, although we have not limited questions to this style except in the case of the extended-response questions. Detailed answers are provided for all tasks and questions.

Reading through each study and answering the questions is expected to take 20–30 minutes, not including the extended-response questions at the end of each case study. One option for using these is to work through a case study in class and set the exam-style evaluation question as homework.

This resource will help prepare students for the microeconomics component of the A Level exam, but also stimulate an interest in the real-world applications of microeconomics. Each case study uses real data, introducing the student to a fascinating array of contemporary microeconomic issues.

I hope this resource helps you to bring economics to life for your students.

March 2018

Update v2, February 2022

Minor updates to match 2019 specification: specification topic names updated throughout.

Case Study	Spec reference
1. Subway making headway	'Business objectives'
2. Creative destruction in the business world	'Costs and economies of scale' and 'Revenue and profit'
3. Quasi-public goods	'Public goods'
4. The stock market – perfectly competitive?	'Perfect competition'
5. Supermarket wars	'Costs and economies of scale', 'Monopolistic competition' and 'Oligopoly'
6. Inertia in the energy market	'Monopoly', 'Monopolistic competition' and 'Oligopoly'
7. Diamonds are forever	'Perfect competition', 'Monopoly' and 'Monopolistic competition'
8. Contestability	'Contestable markets'
9. Is there a shortage of teachers?	'The interaction of labour markets'
10. Trade unions in the UK	'Demand for labour' and 'The interaction of labour markets'
11. Will raising the minimum wage harm employment?	'Demand for labour' and 'The interaction of labour markets'
12. For-profit universities	'Information failure' and 'Government intervention'

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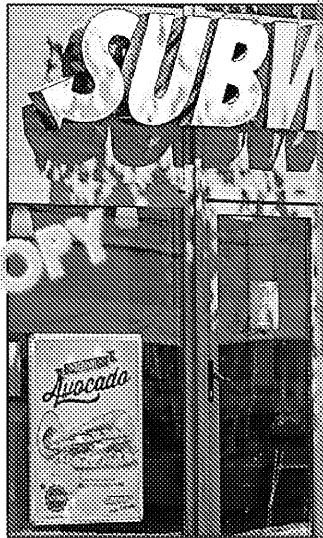
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Subway making headw

This case study requires knowledge of the topic 'Business O

The free-market economic system in most parts of the world has led to a dynamic business environment, with huge numbers of firms competing to get ahead. In the last few years, few businesses have grown as successfully as the American fast-food restaurant Subway.

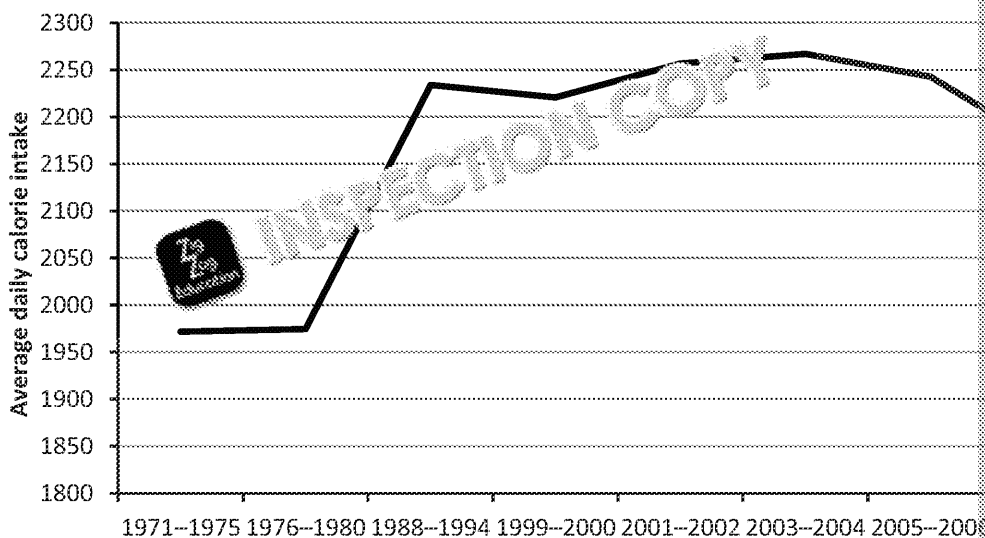
Subway operates a franchise model. This is when the parent company sells the right to use their business model to independent third parties. In practice, the owner of each Subway restaurant pays Subway an upfront fee and a certain percentage of their earnings, and keeps the rest. This can be a good deal for potential entrepreneurs who want to run their own business, backed up by the support of a large, well-established company. If these stores are unsuccessful, they only incur part of the cost. If the store is successful, they can reap the rewards from the royalties.



Some of the milestones Subway has reached include opening stores in over 100 countries and its 40,000th store worldwide in 2013 (up from 35,000 in 2011) – this is more than any other fast-food chain. In terms of annual revenue, however, Subway trails its US rival McDonald's (and Starbucks).

Along with the popularity of the franchise model, one reason for Subway's success is its far more customisation of its meals to customers than its rivals, a feature which has helped Subway restaurants also tend to be small and cheap to build, allowing for rapid expansion and growth in brand recognition. In addition, Subway has benefited from the fact that Americans seem to be becoming more conscientious in their eating habits. Figure 1 shows that average daily calorie consumption among Americans is beginning to fall, after decades of steady growth.

Figure 1: Average daily calorie consumption in the USA



Source: American Dietetic Association

Note: falls in average calorie consumption have yet to result in a fall in obesity, possibly because of increased physical activity.

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However, as of 2015 there have been signs of a slowdown in Subway's sales in the market adapt to changing consumer habits. Rivals such as Chipotle use fewer additives, better anticipating trends in consumer tastes. The sheer number of competitors in the market has also eaten away at Subway's market share, with many American consumers. Subway also suffered a blow from a child pornography case involving a vendor, but it is too early to tell whether this will have a material impact on sales.

Use the data

1. Using Figure 1, calculate the percentage change in average calories consumed per person in the period 2007–2008 and the 2009–2010 period.
2. Explain how the 'principal-agent problem' might apply to Subway's business.

Test your knowledge

1. Name one advantage and one disadvantage of business growth.
2. Which of the following objectives is Subway most likely to pursue in 2016?
 - A. Sales revenue maximisation
 - B. Profit maximisation
 - C. Sales volume maximisation
 - D. Growth maximisation
3. Describe what it means to be 'profit satisficing.' Is this relevant to Subway?

Extended-response question

1. Evaluate two ways in which Subway's rivals could try to increase their sales.

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Creative Destruction in the Business

This case study requires knowledge of the topics 'Costs and Economies of Scale' and 'Business Cycles'.

In modern economies, businesses start up and go bust very frequently, as technology evolves and consumer tastes and preferences change, among other factors. In the 1940s, the Austrian economist Joseph Schumpeter described this process as a 'gale of creative destruction'.

In the UK, high streets have always changed over time with new shops coming in to replace existing underperformers. Tables 1 and 2 show the top 10 business closures and openings by classification for the first six months of 2015 (based on the UK's largest 500 towns):

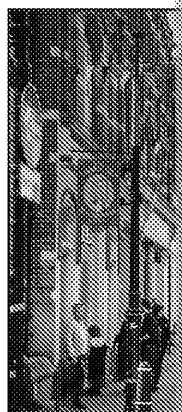


Table 1: top business openings

Classification	Net change (%)	Net change (units)
Barbers	+4.7	118
Mobile Phones	+9.4	86
Tobacconists	+28.3	81
Cafés and Tearooms	+1.2	80
Restaurants and Bars	+6.7	74
Hair and Beauty Salons	+3.6	65
Nail Salons	+4.2	51
Beauty Salons	+2.3	43
Restaurants – American	+19.2	28
Health Clubs	+5.0	25

Table 2: top business closures

Classification	Net change (%)	Net change (units)
Clothes – women	-6.3	118
Newsagents	-6.3	86
Public Houses and Inns	-6.3	81
Jewellers	-6.3	80
Restaurants – Indian	-6.3	74
Night Clubs	-6.3	65
Confectioners	-6.3	51
Discount Stores	-6.3	43
Hairdressers	-6.3	28
Booksellers	-6.3	25

Notably, the number of tobacconists jumped by 28.3% with the rise of e-cigarettes. Discount stores fell by 6.3% (reversing the trend of rapid growth in the year 2014). Cafés / coffee shops continued their relentless rise: some have speculated that they will replace the pub as a traditional place to meet and socialise, particularly for young people. Overall, there was a slight fall in the total number of high street shops, with 437 fewer independent shops and 437 fewer chain shops. This could be due to competition from online retailers (who have captured a large part of the market in recent years), although the total number of shops has been increasing since 2012.

Some high-profile examples of chain stores that have had to close down in the UK include Woolworths, Toys 'R Us and HMV. Both of the latter have been taken over by other companies. This often happens with large brand names that go bust.

Costs and revenues

When it boils down to it, a firm's success depends on its revenues and costs. Economists have developed theories about how a firm's revenues and costs change depending how much it produces (this can help to predict how businesses should operate in order to meet demand and achieve profit maximisation).

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In reality, it's almost impossible to obtain complete cost and revenue data, since you would have to experiment with every possible price/quantity combination (and even if they were possible, demand and supply are likely to change over time). Nevertheless, it is still useful to have some data.

Figure 1 shows the partly completed costs and revenues for a fictional fish and chip shop that operates in the short run: they can hire more employees but they cannot open another shop.

Figure 1: Ben's fish and chip shop, costs and revenues

Portions sold	0	10	20	30	40	50	60
Price per unit	10	9	8	7	6	5	4
Cost of rent and electricity	60	60	60	60	60	60	60
Wage bill	0	30	60	90	120	150	180
Cost of buying ingredients		10	40	45	60	50	90
Total cost	60	90	130	150	180	210	270
Average total cost	N/A	9	6.5	5	4.5	4.2	4.5
Average variable cost	N/A	3	3.5	3	3	2.8	3.5
Marginal cost	N/A		1	1.5	1.5	2.2	5.5
Total revenue	0	90	160	210	240	250	240
Average revenue	N/A	9	8	7	6	5	4
Marginal revenue	N/A	18	16	14	12	10	8

In order to increase the number of portions/units sold, the wage bill increases as they hire more workers and has them work longer hours. The cost of buying ingredients starts to fall due to bulk discounts up to a point when they have to buy from another supplier.

Use the data

- Fill in the blanks in Figure 1. (Note: when filling in the marginal cost and marginal revenue, calculate the MC/MR of one extra unit sold, not 10 extra units. Assume the same price for all 10 units – see examples already filled in.)
 - Draw a diagram with goods sold on the x-axis and price on the y-axis. Roughly sketch the diagram: average variable cost, average total cost, marginal cost, average revenue, and marginal revenue.
 - Find the profit-maximising level of output by estimating where marginal revenue equals marginal cost. Why does the condition $MR=MC$ imply profit maximisation?
 - On a separate diagram, roughly plot the total revenue and total cost curves.
 - Find the profit-maximising level of output by estimating the point where the difference between total revenue and total cost is maximised. Does this fit with your answer to (c)?

Test your knowledge...

- Using the data from Figure 1, identify one fixed cost and one variable cost.
 - Explain the significance of Ben's fish shop operating in the short run. What does it mean for a business to be in the short run? Give two examples of how a business might be in the short run in any respects?
 - Explain what is meant by the law of diminishing returns, using an example from the data in Figure 1.
- Explain what is meant by the minimum efficient scale.

Extended-response question

- Examine how the costs and revenues of a luxury tea shop might change in a period of economic downturn).

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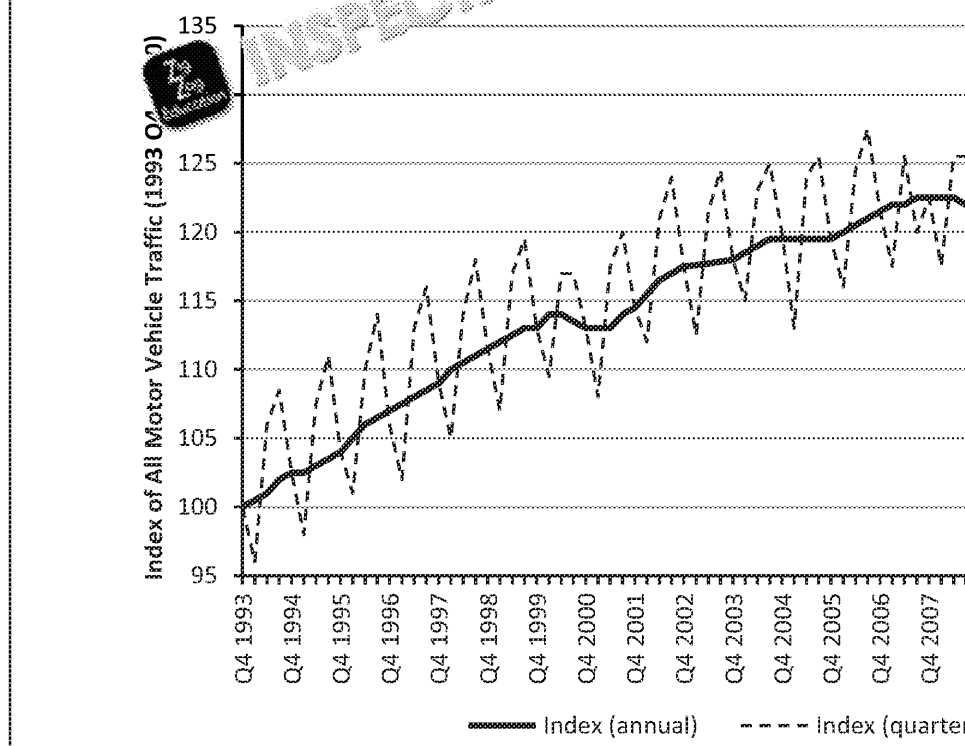
Quasi-public goods

This case study requires knowledge of the topic 'Public'

Public goods are usually provided by the government rather than the free market: a typical example is national defence. Some goods are not quite as pure-public in the same way as national defence: these are known as 'quasi-public goods'. In the UK, some quasi-public goods provided by the government have been under increasing strain over the past few years.

Roads

Figure 1: Annual and quarterly traffic index (Great Britain)



Note: traffic is measured by vehicle miles travelled. Q1 = Jan, Feb, March; Q2 = Apr, May, Jun; Q3 = Jul, Aug, Sep.

Road traffic was at its highest level ever in 2015, due to a growing economy. Van (or light commercial vehicle) traffic in particular has increased significantly, partly due to online shopping and delivery.

Excessive congestion can be very damaging for the economy, in terms of both money and time wasted. It is often casually observed that traffic in busy cities is worsening. The statistics in Figure 1 would seem to support this.

It would be costly for the government to improve the road system: perhaps it would be improved when technology for driverless cars advances.

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Police force

Figure 2: changes in total government spending on the police

	Average annual percentage change		
	1995–96 to 2000–01	2000–01 to 2005–06	2005–06 to 2010–11
Total spending	1.4%	4.1%	1.4%

Figures are in real terms (adjusted for inflation).

As part of the coalition government's austerity policies to balance the budget, a total of 14% between 2010–11 and 2014–15. The formula for allocating government spending across different areas is very complex, so some police forces were cut more severely than others.

There were plans to cut the police budget further from 2015–2020, but the Conservative government made an unexpected U-turn in November 2015 (during the Autumn Statement). Following the terrorist attacks in Paris and a rise in domestic cyber-crime, the Chancellor decided to increase police funding. Further cuts in 2015 may also have been influenced by the strong economic growth in 2014.

Hopefully this change in policy will allow the police service to continue to protect the public.

Use the data

- Look at Figure 1:
 - Explain why the quarterly road traffic figures follow a 'saw-tooth' pattern.
 - Explain why annual road traffic might have fallen after around Q4 2014.
 - If total vehicle miles was 300 billion in Q4 1993, roughly how many vehicle miles were there in Q4 2015?

Test your knowledge...

- What is market failure?
- Explain the two main characteristics of public goods.
- Are roads an example of a pure-public good? Explain why or why not.
 - Is policing an example of a pure-public good? Explain why or why not.
- Describe the 'free-rider problem'.

Extended-response question

- Examine why public goods such as roads and the police force are unlikely to be provided by a free market.

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The Stock Market – Perfectly Competitive

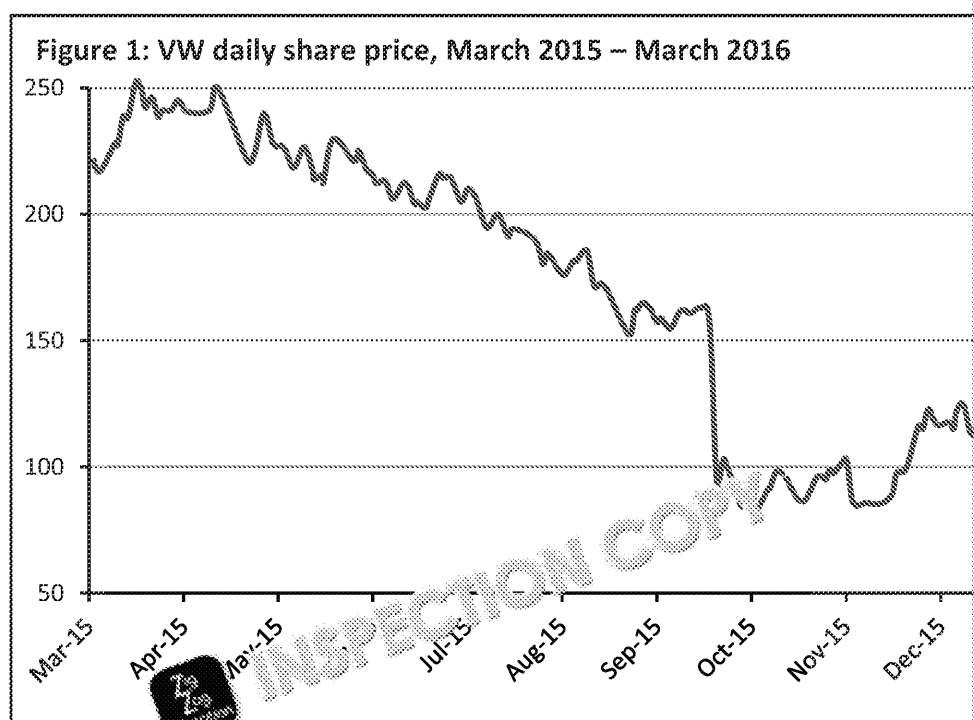
This case study requires knowledge of the topic 'Perfect Competition'

Perfect competition is a theoretical idea, and there are few real-world examples of markets that are perfectly competitive. One possible contender is the stock exchange.

The stock exchange is a global marketplace where millions of buyers and sellers trade shares in companies. Owning a share in a company means you have a small stake in the company's success – if the company does well, the share becomes more valuable. Owning 'stock' in a company is essentially the same thing – it means the total number of shares you own. Owning stock in a company is also referred to as having 'equity', a term which also applies to partly owning a house (e.g. via a mortgage).

Companies benefit from being on the stock market, as it gives them access to a variety of sources of capital. Canny investors, using stock market information freely available, also benefit if they can correctly guess the movement of share prices. Buying and selling shares at the right time can be very lucrative, but it is inherently risky.

Figure 1 shows the share price of Volkswagen, the German car manufacturer, of one share in VW in euros.



VW's share price nosedived in September 2015 after the emissions test scandal, falling by over €25.

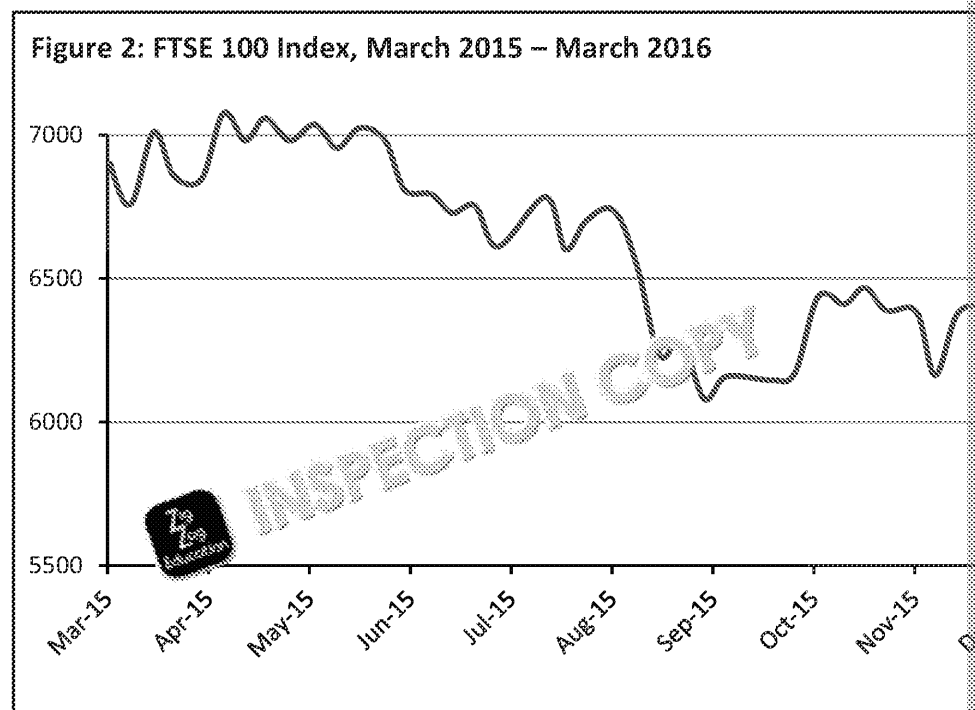
The share prices of many large companies are often combined into stock market indices. These include the FTSE 100 (based on the 100 largest companies on the London Stock Exchange), the S&P 500 (based on the 500 largest companies on the New York Stock Exchange), the Dow Jones Industrial Average (based on 30 large stocks traded on American stock exchanges), and the Hang Seng Composite Index (based on the share prices of large Chinese firms).

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Figure 2 shows the FTSE 100 index over time. The y-axis is a measure of the index value. The x-axis shows time. The index is a measure of how the index are performing on average.



After peaking at over 7,000 in April 2015, the FTSE 100 has performed weakly in January 2016 (which means that the index is at least 20% below its highest point). In financial jargon, a 'bear' market is simply one in which prices are falling, while a 'bull' market is one with rising prices.

Note: If you're still not entirely sure how the stock exchange works, watch <https://www.youtube.com/watch?v=F3QpgXBtDeo>

Use the data

- Look at Figure 1. In September 2015 do you think there were more sell orders or buy orders?
 - Suppose you owned 500 shares in VW. Calculate the change in value of your shares from September 2015 and February 2016.
- If the FTSE 100 index reached 8,500, what number would it have to reach to return to its starting point?

Test your knowledge...

- Name one possible example of a perfectly competitive market (other than the stock market).
- Using revenue and cost curves, explain the long-run equilibrium of a firm in a perfectly competitive market. What do you notice about 'productive efficiency'?

Extended response question

- Evaluate how well the stock market exhibits the characteristics of perfect competition.

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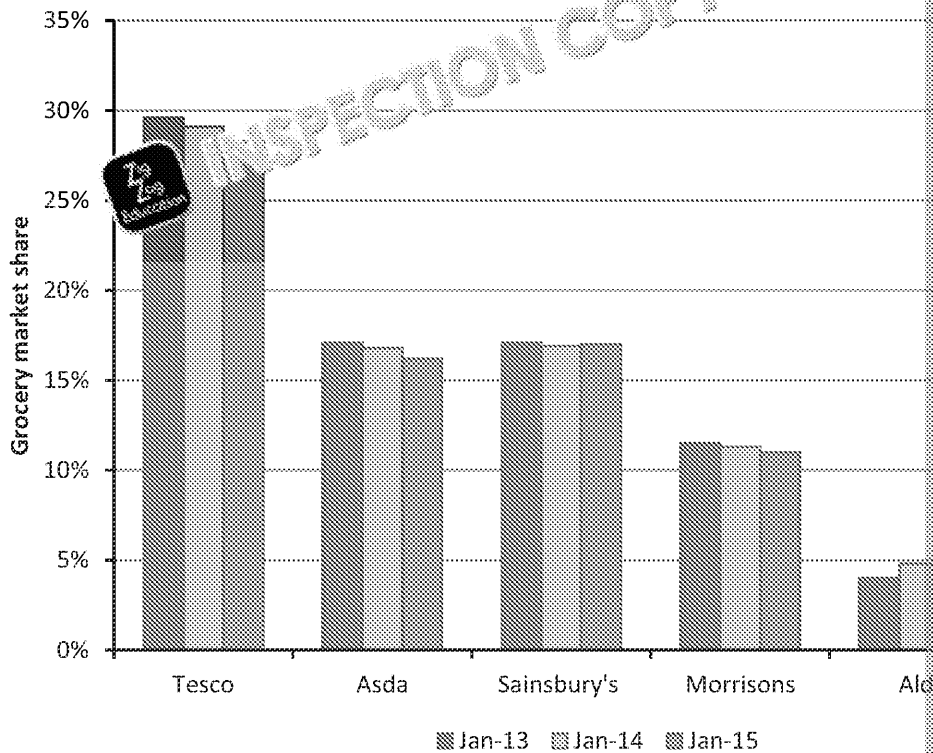


Supermarket Wars

This case study requires knowledge of the topics 'Costs and Economies of scale', 'Oligopoly'.

The landscape in the UK grocery market has been changing over the past few years. 'discounters' such as Aldi and Lidl have emerged as big players in the market, while traditional supermarkets such as Tesco have struggled. Figure 1 shows how Aldi and Lidl's market share has increased at the expense of their larger rivals:

Figure 1: Change in grocery market share, selected retailers (2013–2015)



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This could be an indication that the supermarket business, usually considered an oligopoly, is shifting closer to monopolistic competition, similar to that seen in the market for local convenience stores.

Evidence of this shift can be seen in the price wars between supermarkets. In November 2014, total food sales in the UK fell for the first time in 20 years as prices tumbled. The competition was particularly fierce over the Christmas period in 2015. Aldi's move to cut the price of parsnips to 39p a bag triggered swift responses from Morrisons, who offered a 4kg bag of parsnips for just £1, and Lidl who cut packs of vegetables to a mere 29p. Tesco and Asda's sales in the run-up to Christmas suffered, with sales falling around 3.4% compared to the same period in 2014.

Combined with low commodity prices, price wars have meant consumers have benefited from pleasantly low prices.

Although the traditional incumbent firms such as Tesco continue to benefit from economies of scale and brand loyalty, Aldi and Lidl have succeeded with their in-store strategy. In Aldi and Lidl, stores offer a smaller range of goods, smaller tills and replenish stocks (this is helped by the fact that sell-by dates are not used). These measures have helped to keep costs of production to a minimum. In contrast, they are differentiated from the traditional supermarkets, who typically competed on price.

Use the data

- Using Figure 1, calculate the change in the four-firm concentration ratio between 2014 and 2015.
- Using revenue and cost diagrams, and assuming that both firms aim to maximise profit, explain why Aldi and Lidl are able to afford to charge lower prices than Tesco.

Test your knowledge...

- Define the term 'economies of scale'.
 - Explain two ways in which large supermarkets could benefit from economies of scale.
- Are firms operating in the UK's supermarket sector interdependent? Why?

Extended-response question

- Evaluate whether the characteristics of the UK supermarket sector are those of monopolistic competition.

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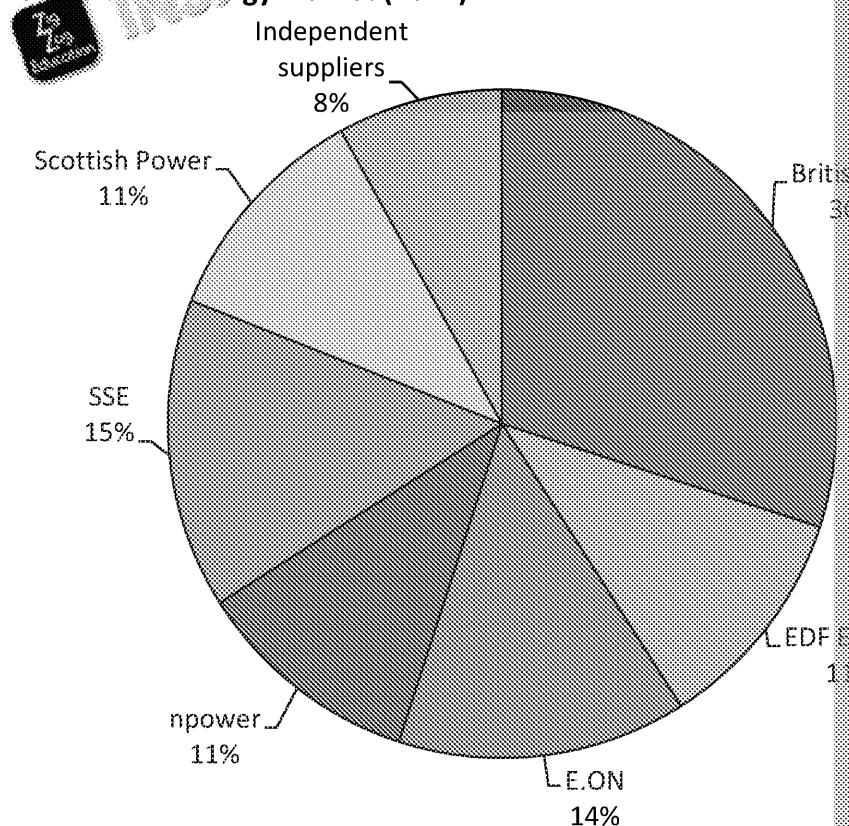
Inertia in the Energy Market

This case study requires knowledge of the topics 'Monopoly', 'Monopolistic Competition' and 'Perfect Competition'.

It is well known that asymmetric information can lead to market failures. A classic example is the car salesman who convinces his customers that his cars are worth more than they are. The car salesman has better knowledge of the car's true value – for more information about 'The Market for Lemons' by G Akerlof.

Another market that has been suspected of suffering from asymmetric information is the energy market. The vast majority of energy in the UK is supplied by a few large, vertically integrated companies, known as the 'Big Six'. Figure 1 shows the market share for these companies. Although the share of independent suppliers has increased from almost 0% in 2009, the market is still dominated by the Big Six.

Figure 1: Share of the energy market (2014)



Energy = electricity and gas.

Energy prices tend to benefit those who 'shop around' a lot in the market. Energy firms offer the best deals to new customers who switch providers, and usually offer the worst deals to 'inert' consumers who stick with the same provider.

This would work well in a market with symmetric information between firms and consumers, as customers would switch regularly to get the best deals. However, it is argued that comparing energy costs is overly complicated, and that the procedure for switching can be difficult. As such, only the most well informed (often the better-off) consumers reap the benefits of switching providers, while most of the population are stuck with high tariffs. One government report, analysing Quarter 1 2012 to Quarter 4 2012, found that the average consumer could save by switching supplier (or tariff type), at an average saving of 10%.

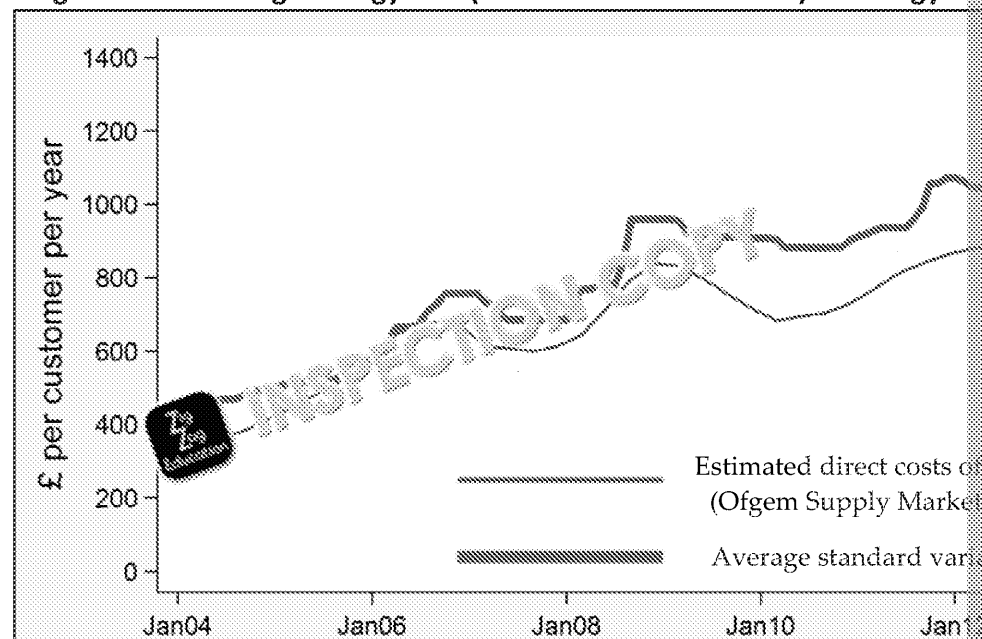
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It has been argued that the market has become less competitive over time. estimated costs of energy production with the average standard variable tariff (the average of energy bill that fluctuates in price):

Figure 2: UK average energy bills (standard variable tariffs) vs energy costs



Source: Competition & Markets Authority – energy

Note that indirect costs are not included (e.g. insurance, depreciation)

Consumer distrust in energy suppliers currently stands at 59%, making energy one of the most distrusted consumer industry sectors. There are likely to be ongoing battles between suppliers in the future to make sure the market is competitive and outcomes are fair.

Use the data

- Using Figure 1:
 - Calculate the three-firm concentration ratio for the energy market in 2010.
 - Calculate the six-firm concentration ratio.
- Based on the article:
 - Give evidence of increasing competition in the UK energy market.
 - Give evidence of decreasing competition in the energy market.
- Based on the article, what is the main source of market failure in the energy market?

Test your knowledge...

- Which of the following best describes the UK energy market – (a) perfect competition, (c) oligopoly, (d) monopoly? Why?
- Explain why 'vertical integration' might be a barrier to entry in the energy market.
- List some advantages and disadvantages of an oligopoly.

Extended-response question

- Evaluate the effectiveness of a government policy to increase competition in the energy market by subsidising new entrants in the market for the first few years.

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Diamonds Are Forever

This case study requires knowledge of the topics 'Perfect competition' and 'Monopolistic Competition'.

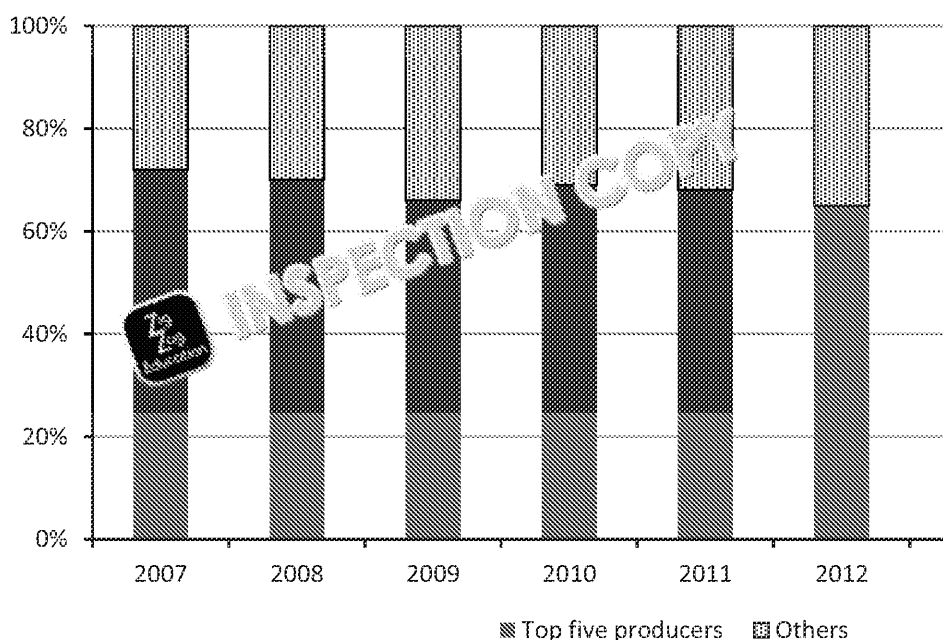
Most people are familiar with the idea of a monopoly, but there are relatively few examples of true monopolies. One infamous example of both a monopoly and a monopsony that has been well studied is the diamond company De Beers. Although their monopoly power has substantially waned since the turn of the millennium, in the twentieth century De Beers dominated the diamond market, peaking at 90% market share in the 1980s.

De Beers' success was partly due to their extremely successful marketing campaign – they came up with the slogan 'diamonds are forever', and many people still feel obliged to buy a diamond ring to accompany a proposal. However, this marketing applied for all diamonds, not just De Beers diamonds. Their success was more to do with their ruthless control of several stages of production.

De Beers gained control of the main diamond mines in South Africa, Tanzania by absorbing its main competitors, paying the governments of host countries to stockpile in warehouses. This allowed it to artificially restrict supply, giving the illusion of scarcity and inflating prices. Using De Beers' monopoly, diamonds were then sold to trusted dealers at fixed prices, who then sold them to the public.

This system finally collapsed in 2004 when De Beers pleaded guilty to price fixing. Around the same time, other diamond companies found sources beyond the De Beers monopoly, such as Canada and Australia, ending the monopoly. The diamond industry also suffered from a bad reputation, relating to wars in Africa funded by 'conflict diamonds' (or blood diamonds), and increased scrutiny from consumers and regulators. By 2012, De Beers' market share had fallen to 50%. Figure 1 shows the market concentration of the main five firms in the industry (De Beers still being the largest):

Figure 1: Five-firm concentration ratio, diamond industry (2007–2015)



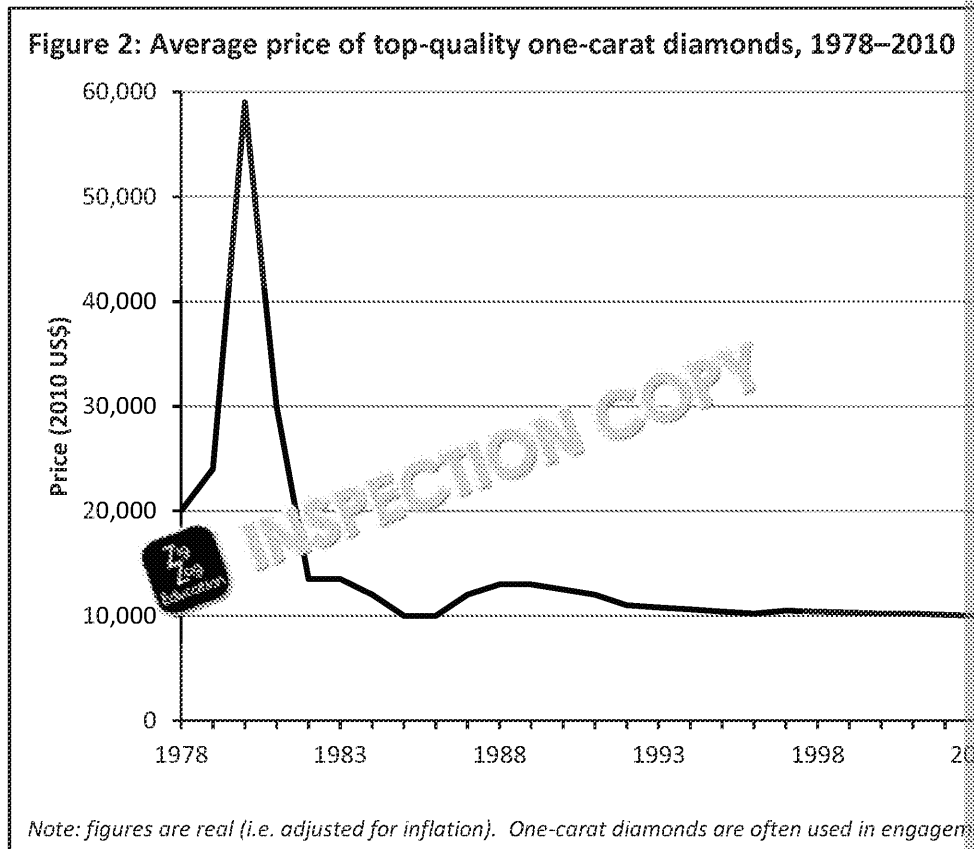
Source: The Global Diamond Industry

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Figure 2 shows the world price of diamonds over time:



The spike in 1980 was a price spike for many precious metals, as inflation encouraged people to invest in commodities such as gold and diamonds, (a safer value than currency).

Demand seems to have picked up in the last few years as the middle class grows, although the US remains the largest buyer of diamonds.

Use the data

1. Do you think De Beers' monopoly of the diamond market was a natural monopoly?
2. Which market structure best characterises the diamond market in recent years?
3. How would Figure 2 change if diamond prices were not adjusted for inflation?
4. Explain how De Beers acted as a monopsony.

Test your knowledge...

1. (a) Define the term 'supernormal profit'.
(b) Using a diagram, show the price and quantity of diamonds arising under perfect competition and under monopoly.
2. Explain two possible benefits of monopolies (not necessarily the diamond market).

Extended-response question

1. Using a diagram, explain why there may be a natural monopoly in some markets.

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Contestability

This case study requires knowledge of the topic 'Contestability'

An important feature of many markets is how *contestable* they are. A contestable market is one where firms are free to enter and exit the industry at little or no cost. Even if there are only a few firms (or even just one), if it is contestable then existing players in the market behave as if they are in a competitive market, due to the threat of entry by new firms.

The classic example: US airlines

In the late 1970s and early 1980s when the contestability idea was first studied, one of the best examples of a contestable market was the internal air flight market in the US.

Survey data showed that the majority of non-stop internal flight routes in the US were served by only one firm.

Figure 1: Internal US flight routes (1980)

	No. of monopoly markets
0–200 miles	425
201–400 miles	294
401–600 miles	140
601+ miles	302

Source: 'The contestability of airline markets during the transition to deregulation'

The explanation for this is that there are economies of scale in the airline market. The larger the aircraft, the lower the cost per passenger for the airline (declining average cost). The equilibrium number of flights per day (to benefit from the economies of scale), these routes are natural monopolies.

Figure 2: Economies of scale in aircraft size

Flight length	Aircraft	Seats	Average cost per passenger
500 miles	CV-580	56	\$6.00
	B-737-200	130	\$4.00
1,000 miles	B-737-200	130	\$6.00
	B-727-200	162	\$5.00
1,500 miles	B-727-200	162	\$8.00
	DC-10-10	330	\$6.00

Source: 'The contestability of airline markets during the transition to deregulation'

Note: marginal and average costs assumed to be 5% full.

The interesting thing about this case is that the airlines didn't charge high prices because there was a possibility that another airline at each airport could enter the market and the market was contestable.

Note that in this case, although there were high sunk costs for completely new entrants, the fact that there were other airlines flying different routes who had already entered the market meant that the market for each route was contestable.

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Pharmaceutical drug prices in the US

A lack of contestability in the US market for Daraprim, a drug used to treat a condition affecting some AIDS patients, caused something of a scandal in 2015. A company called Turing Pharmaceuticals bought the rights to produce and sell the drug, and promptly increased the price from \$13.50 a pill to \$750 a pill (in the UK these pills can be bought for about 50p each).



In this case it was not a patent that prevented other companies from entering the market (the drug has been around for over 60 years), but the regulatory process for other potential producers to enter the market. Given Daraprim is very small (only 8,000 prescriptions per year in the US), it would be difficult for another firm to enter the market and undercut Turing.

This case highlights flaws in American regulation, where a system designed to ensure high-quality drugs can permit such blatant profiteering.

Use the data

1. Using the article, identify one barrier to entry in the pharmaceutical drugs market. Think of any other barriers to entry that might apply to the pharmaceutical industry.
2. Using Table 1, calculate the proportion of all flight routes that were competitive.
3. Using Table 2, calculate the total cost of a 1,500 mile DC-10-10 flight assuming...

Test your knowledge...

1. State two features of perfectly contestable markets.
2. Define the term 'sunk costs'.

Extended-response question

1. Evaluate the extent to which the market for automobiles is contestable.

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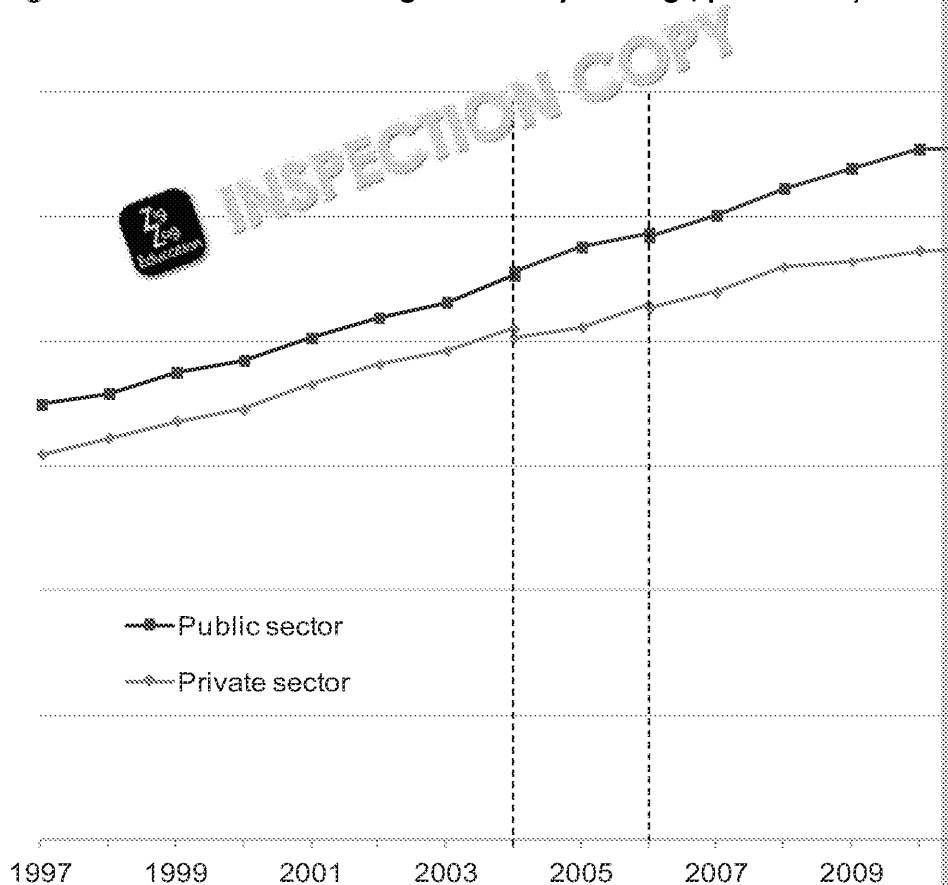


Is There a Shortage of Teachers?

This case study requires knowledge of the topic 'The Interaction of Markets'

In the UK, around 19% of workers are in the public sector, over half of whom are in the NHS. On average, working in the public sector pays better than the private sector. The main explanation for this is that public-sector workers are, on average, older than private-sector workers (and most of the lowest paid jobs are in the private sector).

Figure 1: UK median full-time gross weekly earnings, public and private

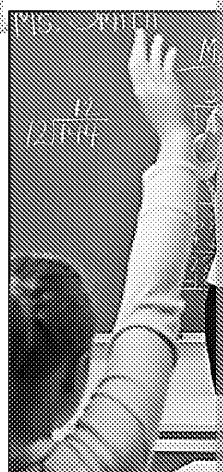


Source: ONS Annual Survey of Hours and Earnings

Data is nominal (i.e. not adjusted for inflation).

Dotted lines show different estimates of the data in 2006, 2008 and 2011.

Recently the government has struggled to recruit sufficient levels of staff in the public sector, particularly teachers. This varies by area and subject, with maths, business, science and English teachers in especially short supply (although some have a surplus, e.g. art and PE). Newly qualified teachers are the worst off (since teachers could usually choose to work in better-performing schools, given the choice), and schools in expensive areas in the south-east are also affected as house prices rise. Schools are having to spend significantly more on supply teachers to plug gaps in staff and recruitment agency fees to hire good teachers. In a few cases, pupils are having to travel between two different schools in a day for teaching.

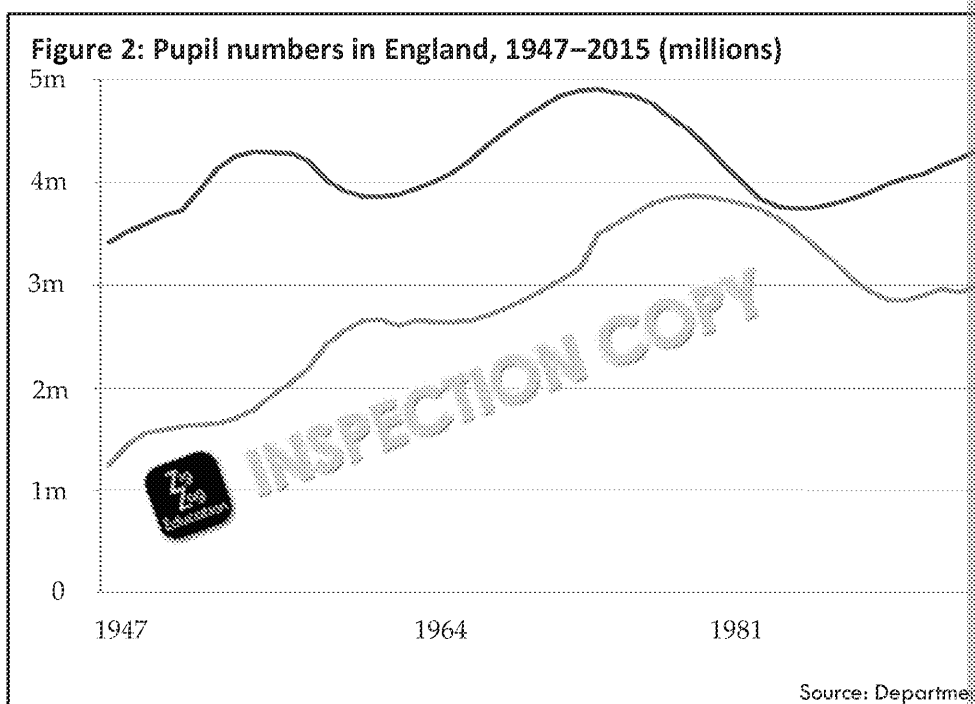


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This is in spite of the fact that the number of teachers in the UK is at an all time low. One of the main problems seems to be the rising numbers of pupils (see Figure 2), and also the fact that the economy has led to more alternative employment options for graduates.



One option for the government could be to increase the pay of teachers to attract more graduates. Teachers currently earn between £22,244 and £32,831 per year depending on experience (this is higher for London where the cost of living is higher). The government's 'Teach First' service initiative offers financial incentives to attract high-calibre teachers to underperforming areas of the UK, while introducing national tests for seven-year-olds.

However, a study by the National Foundation for Educational Research (NFER) found that those leaving teaching went on to lower salaries – so perhaps offering high salaries might not be as effective in this case. Furthermore, at a time when the government is trying to reduce public spending, higher spending on teachers would be costly.

Use the data

- Look at Figure 1. This figure shows median weekly earnings. Would you expect the demand for teachers to be different if mean weekly earnings were used instead?
- Look at Figure 2. Given that changes in pupil numbers usually reflect changes in the population, identify roughly where the 'baby boom' period in England was from the graph.
 - How would you expect the number of state-funded secondary-school pupils to change in the next 10 years?

Test your knowledge...

- Based on the article, explain how geographical immobility of labour might affect the supply of teachers in certain areas.
 - Name two other factors that affect the supply of teachers.
- Using a demand and supply diagram, show how there might be a shortage of teachers if the government is too low.

Extended-response question

- Discuss the effectiveness of the government increasing the salaries of all teachers. Would this increase the supply of teachers?

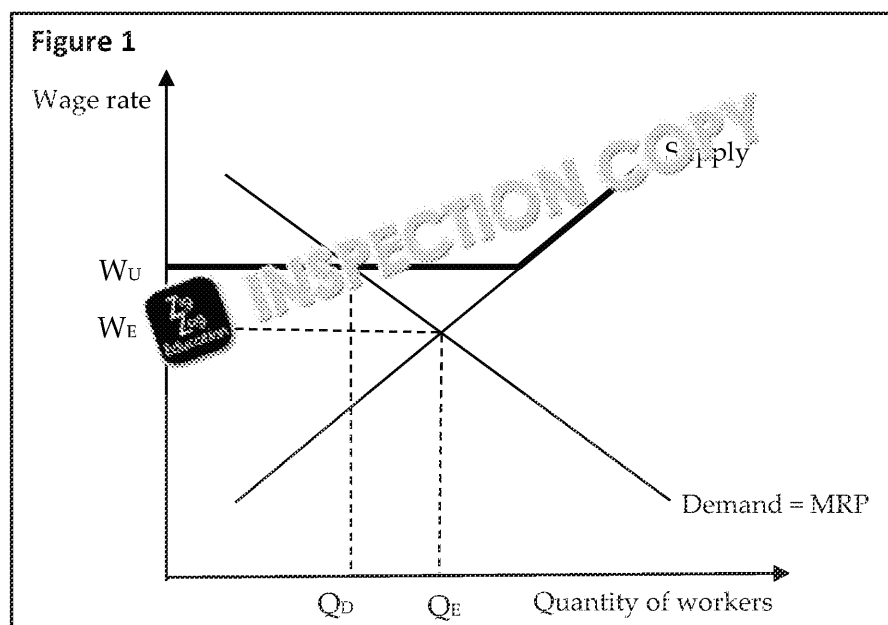
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Trade Unions in the UK

This case study requires knowledge of the topics 'Demand for Labour' and 'The

The presence of trade unions is an important feature of many labour markets. Trade unions include the BMA (British Medical Association), several teachers' unions (NASUWT) and the National Union of Miners.



Trade unions can be seen as a collective bargaining agent. Figure 1 shows the effect of a trade union.

The diagram shows that the wage rate is higher than the equilibrium wage rate. This results in a shortage of workers. The diagram also shows that the quantity of workers is lower than the equilibrium quantity.

Critics of trade unions have argued that they create unemployment by forcing wages above the market level (in the diagram, $Q_E - Q_D$ would be unemployed workers). Having to pay above equilibrium can damage the profitability of firms and reduce their competitiveness.

On the other hand, it could be argued that belonging to a trade union could increase productivity, since workers respond positively to being paid a good wage – Adam Smith noted that 'Where wages are high, we shall always find the workers more industrious and expeditious, than where they are low.' Also, a trade union can articulate workers' interests more effectively as a bloc, allowing the firm to improve its management practices.

Trade unions can be particularly effective in overturning the market power of large firms. Over the past few decades, declines in membership might suggest that the power of trade unions is dwindling.

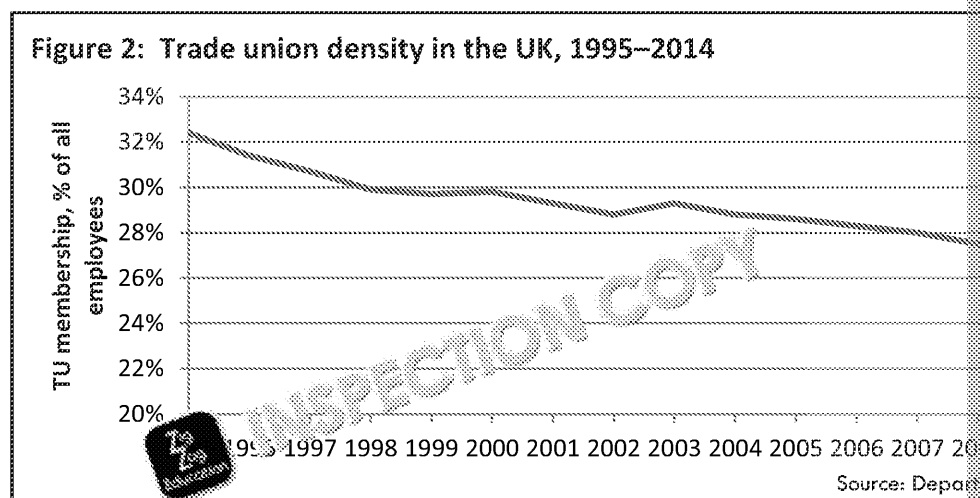
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Trade unions in decline

Figure 2 shows the decline in the trade union 'density' in the UK over time (employees in a trade union). The steady fall reflects a similar trend in other developed countries like the USA.



Based on data for 2014, trade union membership is more prevalent in Wales (30–35%) and less prevalent in the south-east of England (15–25%). Public sector workers are more likely to be unionised (over 50%) than private sector workers (around 20%).

The wage gap between union and non-union workers is about 21.6% in the private sector. This indicates that despite their decline, trade unions still represent a significant part of the workforce. However, part of this wage gap could be due to characteristics of trade union members, who are more experienced and productive on average.

Use the data

1. How might a trade union help solve the problem of discrimination in the labour market?
2. Using only the information from Figure 2 and the next paragraph (based on data for 2014), which sector has more employees – the public or private sector?

Test your knowledge

1. Using a diagram, show how an increase in the marginal productivity of workers in the labour market in Figure 1.
2. Explain the term 'monopsony' in the context of a labour market.

Extended-response question

1. Assess the importance of having effective trade unions in reducing income inequality in the UK.

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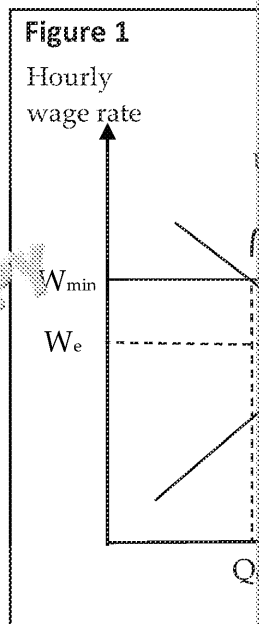


Will Raising the Minimum Wage Harm

This case study requires knowledge of the topics 'Demand for Labour' and 'The

The basic economic theory concerning a national minimum wage (NMW) is quite simple – imposing such a wage will lead to disequilibrium in the labour market and unemployment among low-skilled workers, as shown in Figure 1.

In light of this, George Osborne's plans to introduce a 'living wage' might seem misguided – sure! it will just lead to unemployment? The current plan is to increase the NMW for over-25s to £7.20 an hour in April 2016, ramping it up to £9 an hour by 2020 (partly offset by cuts to benefits). The OBR (Office for Budget Responsibility) estimated that employment would fall by 60,000 by 2020 as a result of the policy, although this estimate is very uncertain.

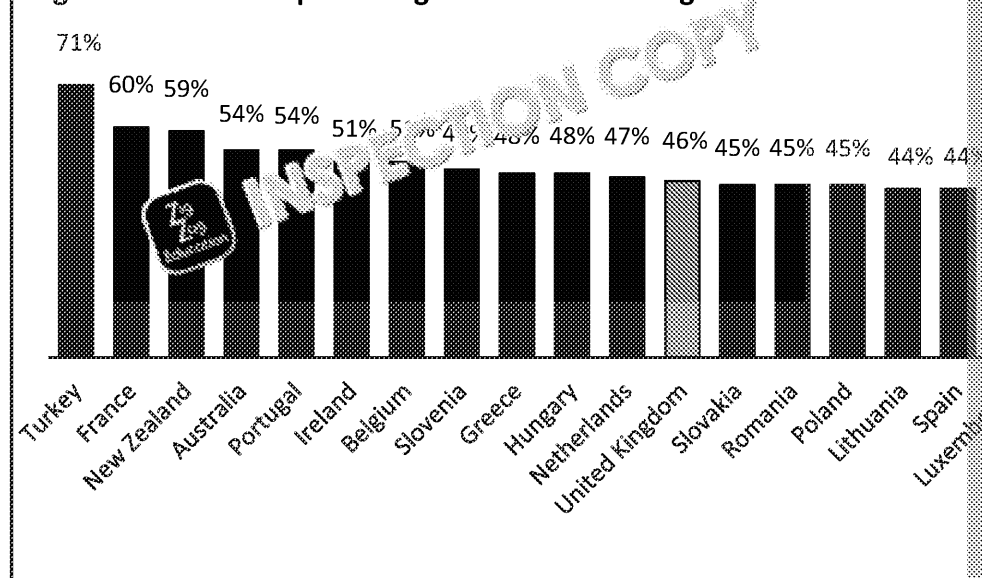


So, what does the empirical evidence suggest about the link between a NMW and the UK? The consensus among researchers is that since its introduction in 1999 it has had a resounding success: it has effectively reduced wage inequality without causing significant unemployment (in a poll of experts, the NMW was voted the most successful UK government policy since 1997).

However, we have to be careful before interpreting this to mean that George Osborne's plans are equally successful – there has been some evidence that the NMW has had negative effects on employers in terms of lower profits, shorter hours for employees, higher prices for consumers and non-wage benefits such as pension entitlements, for example.

Furthermore, even though the NMW has increased more quickly than average wages, a big jump to £9 an hour in 2020 could be enough to cause noticeable unemployment. The level of the NMW is important: one way researchers have looked into this is by comparing the level of the NMW in the UK with other countries:

Figure 2: NMW as a percentage of median earnings for full-time workers



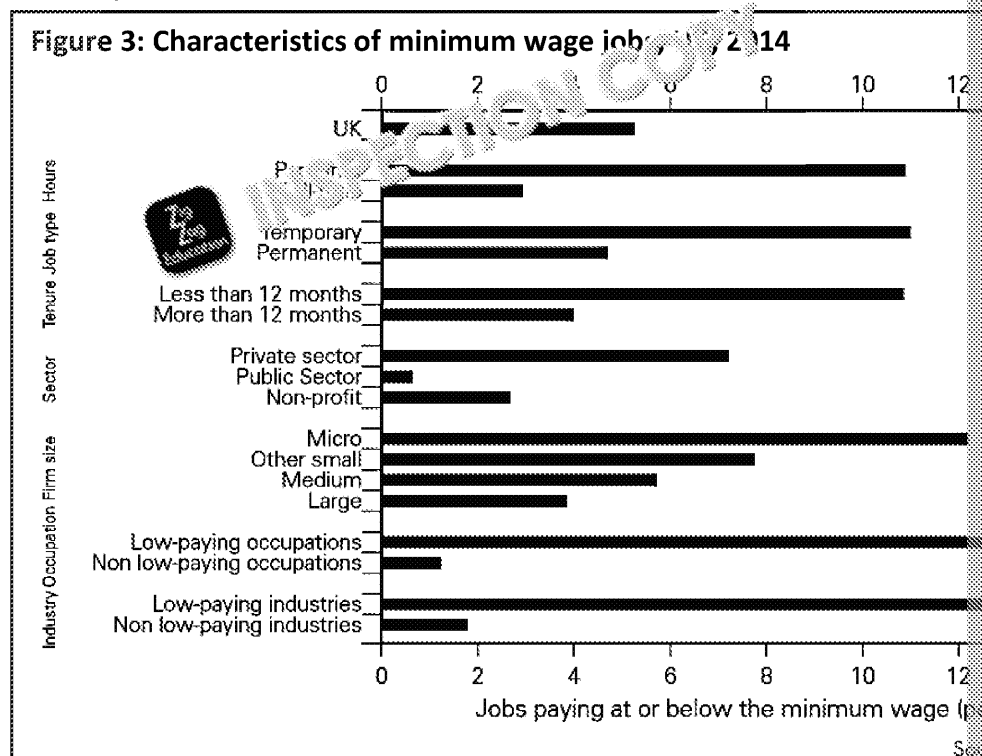
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The size of the NMW as a percentage of median earnings is a measure of its generosity. The UK is fairly average in this regard compared to other OECD (Organisation for Economic Co-operation and Development) countries at 46%, although this figure is higher among those in low-skilled occupations. If the NMW were to increase significantly (as has happened in New Zealand, for example) it is much more likely that this would lead to unemployment. France is widely criticised as being damaging to employers.

Figure 3 shows the percentage of UK jobs paying the minimum wage, varying by job type, tenure, sector, firm size, occupation and industry. The number of people affected by the NMW is another important factor in assessing its impact on the economy.



In summary, the NMW has been a highly successful policy in raising living standards. Since predicting the effects of a change in the NMW is so difficult, the government should be wary of raising the NMW very rapidly, to avoid a potential unemployment trap.

Use the data

- Look at Figure 2. If the UK's NMW in 2009 was £5.80, calculate the median earnings of workers.
- Look at Figure 1. How would the level of unemployment change in response to a change in the NMW? Is the demand for unskilled workers more elastic?

Test your knowledge...

- The NMW generates for workers aged 21+ in the UK over time are as follows:

Year	2011	2012	2013	2014	2015	2016
NMW	£6.08	£6.19	£6.31	£6.50	£6.70	£7.20

*Predicted, ages 25+

- Compare the growth rates in the NMW from 2011–2015 with the growth rates in the median earnings of workers.
- Based on the article, does the government's proposed policy fit with the evidence? Should the NMW be gradual?

Extended-response question

- Evaluate the extent to which introducing a National Minimum Wage will increase the living standards of workers.

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For-profit Universities

This case study requires knowledge of the topics 'Information Failure' and 'Market Failure'

The global market for higher education has been going through some major changes in recent years, with a rise in e-learning and a much higher proportion of young people going to university than a generation ago.

In the UK, the vast majority of universities are still not-for-profit organisations funded by the government. There are a few exceptions including the University of Law and the Open University, but critics argue that introducing a profit motive in higher education leads to low-quality teaching.

In contrast, the US has seen a strong rise in private, for-profit universities. For greater choice for students, it is argued. However, the US's Department of Education has clashed with certain private colleges over allegations that they have been overcharging students. In May 2015, Corinthian Colleges, who ran 107 campuses across the US, was the DOE cut off its funding. Private colleges in the US have some access to federal funding, particularly to support student loans (80% of annual revenues in Corinthian Colleges was from federal loans). This funding was rescinded after the college was found to be misleading students about its programmes and trapping students with massive debts of up to \$75,000 a year.

Figure 1: US for-profit colleges: revenue from government 2013/2014

Revenue from government	Number of colleges
> 90%	
85–90%	
80–85%	
70–80%	
60–70%	
50–60%	
40–50%	
30–40%	
20–30%	
10–20%	
0–10%	
Total colleges	

The problem of bogus colleges for profit has been on the agenda in the US after it was revealed that Trump University (of Donald Trump, the infamous Republican presidential candidate) had charged over 5,000 students over the years (collectively) millions of dollars. At the time of the scandal, the college was a for-profit. Some commentators have argued that the US government has not been near enough intervening in the market, by continuing to fund colleges that have been accused of 'misleading behaviour, substandard practices or illegal activity', to the tune of several billion dollars.

The government has to be careful in these instances in order to protect students and perhaps also to ensure that for-profit colleges are innocent until proven guilty. Some would argue that the US government should have done more to regulate the market from happening in the first place.

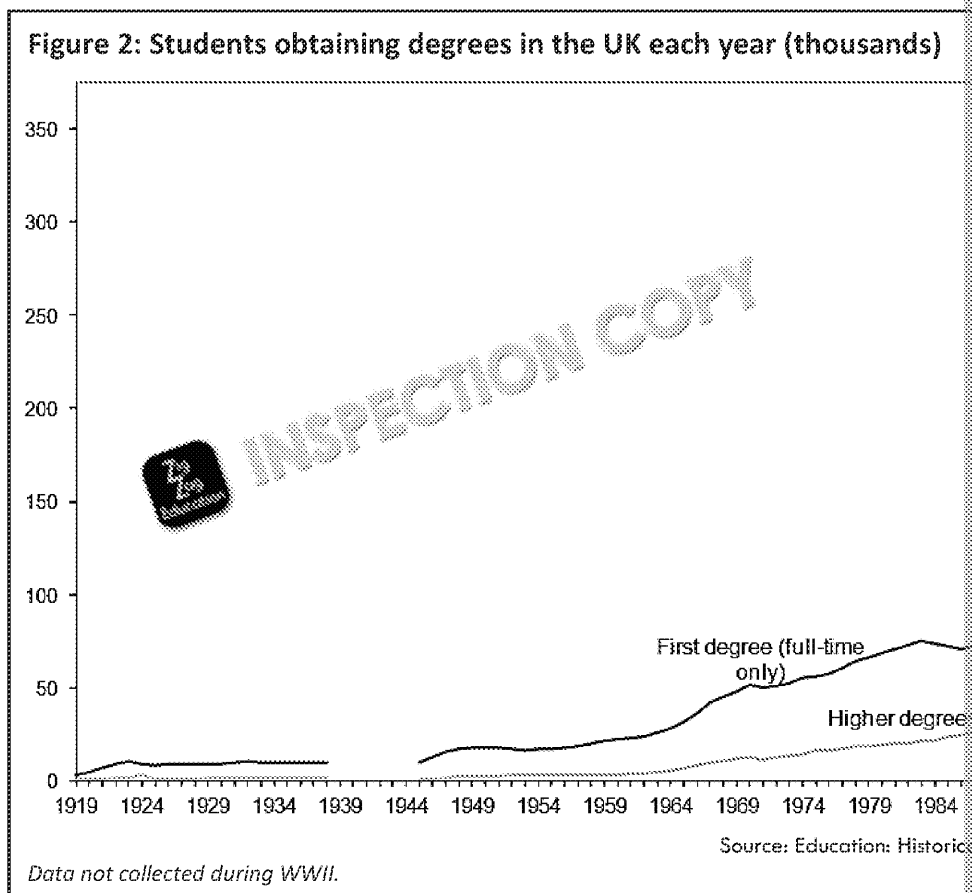
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UK university data

Figure 2 shows the rise in the number of students going on to study at university. A 'discontinuity' (break) in 1994 reflects the inclusion of former polytechnics.



As a percentage of the whole population, total participation in higher education was 3.4% (1950), 8.4% (1970), 19.3% (1990), 33% (2000), and 46% (2014 – although this only accounts for students who do not finish their degrees). The proportion of women at university level has consistently exceeded that of men.

Use the data

- Look at Figure 1. In which bracket would the median school receive its government funding?
- Look at Figure 2. Estimate the proportion of university degrees awarded in former polytechnic universities. (Assume that the number of students getting first-degree qualifications in former polytechnic universities remained unchanged between 1993 and 1994.)

Test your knowledge.

- Explain the difference between public- and private-sector organisations.
- Explain how the concept of 'asymmetric information' can be applied to the for-profit sector.
- State one advantage and one disadvantage for students of allowing for-profit universities.

Extended-response question

- In 2012, the government introduced a cap of £9,000 a year for tuition fees. This might charge less to attract students, but it turned out that almost all universities continued to charge the full fee. Discuss the pros and cons of allowing universities to charge any fee they wish.

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Answers

Case Study 1: Subway making headway

Use the data

1. In 2003–2004, average calorie consumption was around 2267, by 2009–2010 this had fallen to 2175. The percentage change using these figures is: $\frac{2267 - 2175}{2267} \times 100 = 4.04\%$ fall (allow 4.0% or 4.1%).
2. The principal-agent problem is the idea that when control of a business is separated (Subway) and an agent (in the case, the franchisees), this can incur costs, particularly in the form of conflicting objectives.
In the case of Subway, chances are both parties would have the same objective (to make a profit) but the costs to Subway involved with getting their franchisees to operate their stores in the way that Subway would want wouldn't want too much variation in the way that the franchisees are operated.

Test your knowledge...

1. Possible advantages: larger profits, economies of scale
Possible disadvantages: loss of economies of scale, risk that attempts to grow will fail (e.g. over-expansion, loss of control, etc.)
1 mark (list is not exhaustive).
2. The most likely answer is C – 'Profit maximisation' (1).
This is the standard assumption of a firm's operation in economics. (Note, unless a business is explicitly stated to be a social enterprise, profit maximisation is the **primary** business objective.) Instead, though, a business might pursue the objective of growth maximisation to increase its market share, especially in the face of competition from the likes of Chipotle and others.
3. 'Profit satisficing', or simply 'satisficing', is a non-maximisation business objective that aims for a certain level of profit to satisfy shareholders (since managers may not directly be responsible for profit). Satisficing might occur when managers are temporarily pursuing other objectives but being made for the firm's shareholders. However, satisficing is unlikely to be an objective in a franchised business structure. Since Subway franchises out the use of its business name, the franchisees are likely to be maximising profit for themselves.

Extended-response question

1. Possible strategies that Subway's rivals could adopt include (not an exhaustive list):
 - Price wars / predatory pricing. This could divert sales away from Subway. They could also respond by cutting their own prices, leading to lower profits all round. If rivals' food is perceived as lower quality, then charging a lower price may not be a good idea (they could argue that the goods are weak substitutes).
 - A non-price strategy could be to launch a big marketing campaign and/or switch to healthier food (keeping with the gradual trend in consumer tastes towards healthier eating). 'Corporate social responsibility' (CSR) is an increasingly important concept in the business world. Subway's efforts to promote better health favourably. This could divert demand away from Subway but it depends on the success of the advertising campaign, how loyal Subway's customers are, and how well the other companies can keep up with changing tastes and preferences.
 - Alternatively, Subway's competitors could attempt to grow 'inorganically'. For example, they could integrate horizontally through mergers and acquisitions to bolster their market share and revenue. Or, they could integrate vertically in an effort to reduce the costs of production, such that they can afford to lower their prices, increase sales, and so on. However, these strategies are likely to be fairly costly in the short term and so will require careful decision-making.

Make sure that you evaluate the strategies you propose – 10-mark questions and answers

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Case Study 2: Creative destruction in the business world

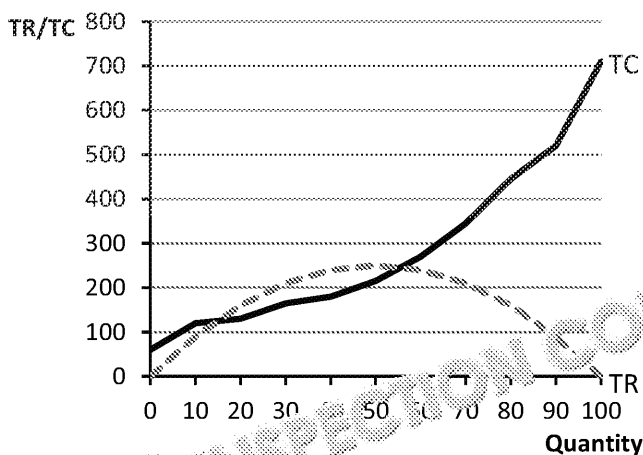
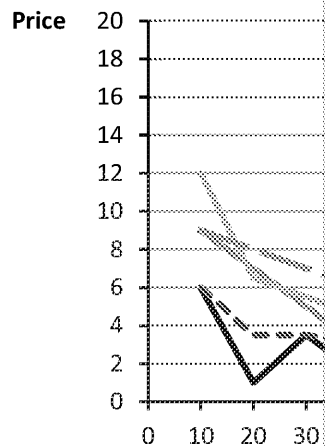
Use the data

1. (a) The completed table is:

Portions sold	0	10	20	30	40	50
Price per unit	10	9	8	7	6	5
Cost of rent and electricity	60	60	60	60	60	60
Wage bill	0	30	30	60	60	105
Cost of buying ingredients	0	30	40	45	60	50
Total cost	60	120	130	165	180	215
Average total cost	N/A	12	6.5	5.5	4.5	4.3
Average variable cost	N/A	6	3.5	3.5	3	3.1
Marginal cost	N/A	6	1	3.5	1.5	3.5
Total revenue	0	90	160	210	240	250
Average revenue	N/A	9	8	7	6	5
Marginal revenue	N/A	9	7	5	3	1

- (b) The diagram should look roughly like the one on the right.

- (c) According to the diagram, the profit-maximising level of output is at roughly 44 (MC=MR). Profits are maximised when the MR=MC condition is satisfied because beyond this point a marginal increase in the firm's production – i.e. an increase in productive output of *one* unit – leads to a marginal increase in revenue that is less than the marginal increase in cost (MR<MC), meaning that you'd be making a loss on each extra unit of production. Notice that, up to the point that MR=MC, each additional unit of output contributes to a positive marginal profit (since MR>MC). If MC exceeds MR, however, then the firm might still be making an 'accounting profit' but it is not making the *maximum* profit it could given the resources it has available.



- (d) The diagram on the left.
- (e) According to the profit-maximising rule, the firm should produce 44 units: since the marginal revenue is greater than the marginal cost up to this point, increasing output by one unit will increase profit. If the firm produces more than 44 units, the marginal cost will exceed the marginal revenue, and profit will decrease.

Test your knowledge...

1. (a) The only fixed cost is the rent/electricity column (this does not vary with quantity). If you state wages or cost of ingredients (1).
- (b) In the short run, at least some factors of production are fixed (1). Ben's fish and chips shop is in a fixed location. To open another premises to mitigate the effects of decreasing marginal returns, Ben would have to open another premises to mitigate the effects of decreasing marginal returns in a neighbouring area. In the long run, however, there are no fixed costs as all costs are *variable* (1). Therefore, in the long run, Ben's outgoings for rent and electricity are variable costs. Ben's outgoings for rent and electricity are on the investments he chooses to make (1)!
- (c) The law of diminishing returns is the idea that increasing one input while holding all other inputs constant will result in a steadily smaller increase in output (1). In the context of Figure 1, this could be explained by the fact that as more workers are hired, the need to be hired – each new worker contributes less to output than the last (1).

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- The minimum efficient scale is the point where long-run average costs are minimised and gains from economies of scale are maximised.

Extended-response question

- In terms of revenues, it is likely that a luxury tea shop would face falling revenues in a recession, perhaps because they are saving money / paying off debts. You can further explain that luxury tea is likely to have a high income elasticity of demand (in a recession), demand will fall by a disproportionately large amount.

In terms of costs, this really depends on how the firm responds to the fall in demand, which would reduce variable costs. Alternatively, it might switch to providing lower quality tea to reduce variable costs. Thirdly, the owners might choose to accept a temporary fall in profits as a fall in costs (remember, normal profits are counted as a cost of production). So either way, demand will trigger a fall in costs, for one or more of these reasons.

Case Study 3: Quasi-public goods

Data response questions

- This pattern arises because road traffic is higher in the summer months (Q2 and Q3) than in the winter months (Q4 and Q1).
 - This is due to the recession: road traffic might have fallen as people drove more rather than use cars. The number of vehicles used to transport goods would have slowed down.
 - The index for Q4 2015 is around 124, and the index for Q4 1993 is 100, so this is an increase of 24%. $300 \text{ billion miles} \times 1.24 = 372 \text{ billion vehicle miles}$ are acceptable.

Test your knowledge...

- Market failure refers to the concept in which the market mechanism fails to allocate resources efficiently.
- Public goods are non-excludable (1). This means that one person's consumption of a good does not prevent another person (who hasn't paid for it) from consuming that good (1). Public goods are also non-rival (1), which means that one person's consumption of the good does not diminish another person's ability to consume it (1).
- Roads would seem to be non-excludable (1), since one cannot be prevented from using that road. However, they are not completely non-rival (1), since if too many cars use the road, it becomes congested. Therefore, roads aren't a pure-public good (1), they are a quasi-public good (1).
 - As with roads, police services seem to be non-excludable (1), but they are also non-rival (1). There are only a finite number of police officers on the job at any one time, so if too many people call for help, they will not be able to help everyone. Therefore, policing isn't a pure-public good (1).
- The 'free-rider problem' is a market failure associated with public goods. (1) When a good is non-excludable, individuals will have no incentive to pay for its provision. Therefore, in a free market, the good will not be provided. (1)

Extended-response question

- At the start of your answer you could explain that public goods have the characteristic of non-excludability in consumption. Public goods have a high private cost but a relatively low social cost. If one person pays for all the roads in the UK, it will cost them a large amount, but they will benefit: everyone else will 'free ride'.

You could mention that individual roads could be private (or a small-scale 'police' force) but a system as a whole would not be able to function effectively if it were private.

Case Study 4: Stock market – perfectly competitive?

Use the data

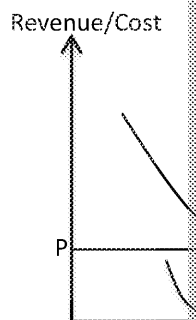
- In September 2015 the share price plummeted due to the emissions scandal. As there were more sellers than buyers – investors were trying to get rid of their shares before you can be sure that few people would have been looking to purchase these, especially at that price.
 - In April 2015, the share price was around €240, so 500 shares would have been worth €120,000. By September 2015, the share price had fallen to around €80, so 500 shares would have been worth €40,000. (Accept 70,000 – 90,000 to account for different readings of the graph.)
- A bear market occurs when the stock market falls by at least 20% from its peak. 20% of €120,000 is €24,000. So the share price would have to fall to €96,000 to be considered a bear market.

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Test your knowledge...

1. Typical examples include: the market for agricultural goods or the foreign exchange market.
2. Your diagram should look something like the one on the right. The demand/MR/AR curve is horizontal (1), equilibrium occurs at price P and quantity Q (1), where AC is at its lowest point at a tangent to the demand curve (1). The marginal cost curve goes through this equilibrium point (1). Notice that, since $P=MC$, a perfectly competitive market is said to be *allocatively efficient* – that is, the marginal benefit of consumption is equal to the marginal cost of production.



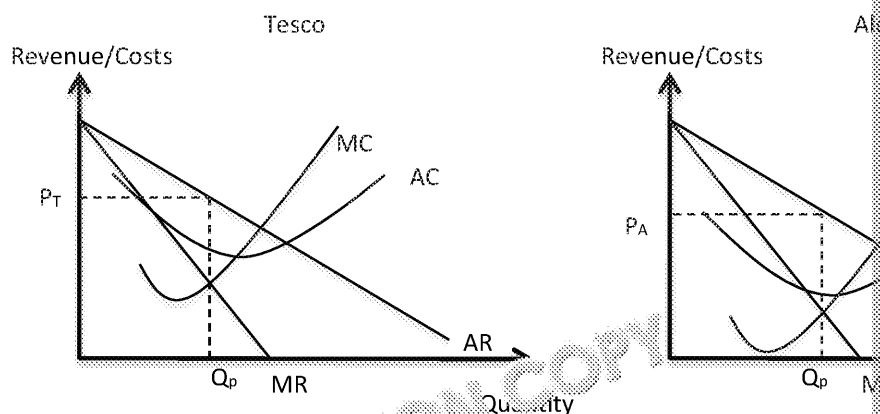
Extended-response question

1. Characteristics of perfect competition include:
 - Many buyers and sellers, none of whom are large enough to independently influence the market (i.e. firms are price-takers). This is definitely true of the stock market, where there are millions of buyers and sellers, and prices are governed entirely by market forces.
 - Low barriers to entry/exit. This is probably true of the stock market – anyone can buy or sell shares. However, many investors choose to pay a broker/trader to pick stocks for them.
 - Perfect knowledge of prices. This is true of the stock market; prices are freely available and updated frequently. However, some traders have been accused of (unfairly) exploiting their access to receive market data, which would violate this characteristic. Read *Flash Boys* if you are interested (or maybe read a summary of the book).
 - Products are homogeneous – this is true of the stock market, a share in one company is identical to a share in another.

Case Study 5: Supermarket wars

Use the data

1. From Figure 1, in 2013 the four-firm concentration ratio was roughly 75%, in 2015 it was roughly 70 percentage points (2–3 acceptable). This is almost exactly how much Aldi and Lidl have gained since 2013.
2. Your diagrams should look roughly like this. According to the article, Aldi has lower marginal costs than Tesco. If both firms maximise profit (i.e. produce where $MC=MR$), then Aldi's price P_A will be lower than Tesco's price P_T .



Test your knowledge...

1. (a) Economies of scale occur when a firm's average costs of production fall as output increases.
 (b) Possible economies of scale for supermarkets include: discounts for bulk buying, specialisation (workforce concentrate on one task, increased efficiency), economies of scale, financial economies of scale (access to credit), and any other mark for each type identified.
2. Yes (1). The UK's supermarket industry demonstrates the characteristic of interdependence. The 'supermarket wars' show that firms in this industry are unable to make pricing decisions without considering their closest competitors – that is, Aldi's pricing had effects on the pricing of M&S. Therefore, because a firm's decisions are **not** considered independently of its competitors, the market is interdependent. (Hint: for the exam, learn the Prisoner's Dilemma or explain the concept of an oligopoly's interdependence of actions). 2 marks for

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Extended-response question

- Some characteristics of the two market structures you could discuss include:
 - The number and size of the firms (the market is still dominated by a few big supermarkets but the ratio is falling as Lidl and Aldi compete)
 - Stability of prices (price wars could make the market look more like monopolistic competition where prices can be stable if the oligopoly is of a collusive type)
 - Barriers to entry (still more like an oligopoly: difficult to establish customer base and high fixed costs)
 - Interdependent firms (this is still more like an oligopoly: look at Christmas price wars)
 - Product differentiation (Aldi and Lidl have differentiated themselves quite a bit in terms of the store layout, although their products are still similar. Product differentiation is more like monopolistic competition and oligopoly, although not all oligopolies have this)

Case Study 6: Inertia in the energy market*Use the data*

- 59% (1)
 - 92% (1)
- The Big Six firms control the share of independent energy suppliers in the market. This would suggest increasing competition. (1)
 - Figure 6 shows that the difference between prices and direct costs of production is large, suggesting that the Big Six firms have made large profits. This would be consistent with an oligopoly (notably, direct costs of production fell in 2014 as oil prices fell, but prices stayed high). (1)
- Asymmetric information about energy tariffs.

Test your knowledge...

- Oligopoly (1). The UK's energy market appears to be an oligopoly because it is dominated by a few firms ('Big Six') which control 92% of the market. (1)
- Vertical integration is when several stages of supply are owned by the same company. This is a factor that makes it more difficult for other firms to compete in the market (1). Vertical integration makes entry more difficult because it makes it cheaper for firms to generate energy (1) (because they don't need to buy from an energy wholesaler). It would be very difficult for a newcomer to compete with firms of those of the established firms (1). Other barriers to entry might include: (a) 'government barriers' – entrance through licensing requirements or other regulatory burdens; (b) 'start-up costs' – new firms must incur in order to enter the oligopolistic market (e.g. the cost of infrastructure, the cost of advertising); (c) 'economies of scale' – these are efficiency gains and decreased costs achieved once an incumbent firm has reached a certain size, making it easier for them to compete. 'brand recognition' is a natural barrier to entry that makes it particularly difficult for new firms to enter as they have to compete with established brands. (1)
- Advantages:
 - Oligopoly might behave competitively, e.g. *competitive oligopoly* – and so consumers benefit – especially during *price wars*!
 - Oligopolies can be dynamically efficient. Since they make 'supernormal' profits they have the resources to invest in innovative R & D.
 - Interdependence might imply stability of prices for consumers, e.g. *kinked demand curve*.
 - Non-price competition might imply that consumers have a better choice of quality and service.

Disadvantages:

- Concentrated industry reduces consumer choice.
- If the oligopoly is collusive one then the firms' behaviour can lead to higher prices for consumers.
- Barriers to entry prevent potentially creative firms from entering the market, leading to less innovation.
- All of these are inefficiencies – and the associated welfare losses to society!

Extended-response question

- The benefits of this idea would be that new entrants would increase price competition, leading to lower prices for consumers, leading to a welfare gain. A subsidy would help new entrants to enter the market (e.g. vertical integration, high fixed costs, building up a brand, etc.). However, there are drawbacks/limitations of this policy you could mention:
 - The main drawback is that this policy does not address the underlying cause of the problem – asymmetric information. Perhaps a government information campaign on the benefits of competition would be a better addition/alternative to this policy.

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- Another option could be to cap the prices of tariffs that penalise consumers with a cheaper way of limiting market power than a subsidy
- Subsidies are expensive: opportunity cost in terms of government spending
- The size of the subsidy would have to be calculated correctly for new firms to enter
- Subsidies can introduce inefficiencies in firms that become reliant on them

Case Study 7: Diamonds are forever

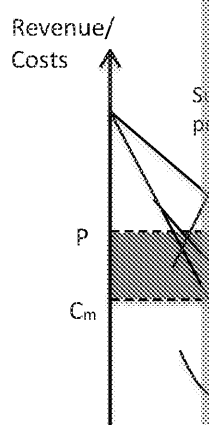
Use the data

1. A natural monopoly is characterised by incredibly high fixed costs: it would be uneconomical (e.g. railway networks, or infrastructure for electricity supply). There is no evidence of a competitive market: the monopoly arose because De Beers controlled the rights to the largest mines. Because there are unusually high fixed costs (a natural *monopoly*).
2. Oligopoly: the five-firm concentration ratio in Figure 1 indicates that the market is dominated by a few large firms.
3. Without accounting for inflation, the flat line in the price index from 1982 onwards would indicate that the price of diamonds has remained constant. Unsurprisingly, diamond companies looking to attract investors will usually show this in Figure 2!
4. A monopoly exists when there is a single *buyer* of the factors of production in a market. De Beers is a monopsony because it employed almost all the diamond miners.

Test your knowledge...

1. (a) Supernormal profit is any extra profit above normal levels of profit (1), since normal profits are counted as part of costs. Alternative answer: the amount by which total revenue exceeds total costs (1).
(b) Your diagram should look roughly like this. The monopoly produces where $MC=MR$ (1), leading to a price of P_m and a quantity of Q_m (1). Supernormal profits are shown by the shaded area. (1). 1 mark for labelling axes, 1 mark for showing cost/revenue curves correctly.
2. Possible benefits include:
 - Benefiting from greater economies of scale (1). This lowers costs, potentially allowing for lower prices (1).
 - Greater profits/revenues allow for research and development (1), this could potentially improve outcomes for consumers through better products (1).
 - Cross-subsidisation (or price discrimination) (1) could allow for monopolies to pass on some of their extra revenues to consumers that may not have been available otherwise (1) (e.g. airlines subsidising leisure fares with revenues from business class tickets).

Other benefits are possible for the marks if they are well justified.



Extended-response question

1. The key thing to remember about natural monopolies is that the marginal and average cost curves are continuous and downward-sloping in the long run due to economies of scale, as the diagram on the right shows.

Indeed, the existence of economies of scale is an extremely significant concept for natural monopolies. A 'minimum efficient scale' (MES) is the lowest level of production that is required for efficient and competitive economies of scale to be realised by a business. The MES for a natural monopoly is not reached until output is extremely high and so there may only be room for a single firm in an industry.

An industry might turn out to be a natural monopoly if it is too costly for other firms to enter the market. For example, the rail network is a natural monopoly because it is prohibitively expensive for a new firm to build a whole new set of railway tracks. If a second firm entered the market, since then neither firm would be able to reach as low an average cost (due to a loss of productive efficiency).

Costs



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Case Study 8: Contestability

Use the data

1. According to the article, the regulatory process is a barrier to entry. Other barriers include huge R & D costs, brand recognition, advertising costs impeding the route to market.
2. The total number of competitive routes is 525, and the total number of flight routes make up 31.1% of total routes.
3. 75% of 380 seats is 285, so the total cost is $285 \times 69 = \$19,665$.

Test your knowledge...

1. Possible features include: no barriers to entry and exit, no sunk costs, absence of core firms, and all firms have access to the same technology and skilled labour (1 mark for each).
2. Sunk costs are any costs that cannot be recovered if the business fails (e.g. money spent on R & D).

Extended-response question

1. For this question, you should go through the characteristics of a contestable market. The automobile market has these characteristics:
 - There are certainly barriers to entry in the automobile market. Incumbent firms breaking into this market would be costly. Furthermore, incumbent firms can produce economies of scale that would be hard for new firms to overcome.
 - There would be large sunk costs in the automobile industry, as there would be a need to set up a production facility, for example.
 - There may be some competitive disadvantages for new firms, perhaps related to the fact that established automobile manufacturers are transnational and the fact that established brands are well known.
 - New firms may not have access to the latest technology available to other firms.

These considerations suggest that the automobile industry is mostly uncontestable to new entrants. However, you could argue that the industry is contestable in the sense that in certain areas of the market if one firm raised their prices too much (e.g. luxury cars), there is so much variation between automobiles (product differentiation) that there could be innovative and capture some of the market.

Case Study 9: Is there a shortage of teachers?

Use the data

1. Median earnings are calculated by taking the 'middle value' of everyone's earnings (if ordered by salary, the median value would be the middle person's salary). The mean value is calculated by dividing the total earnings by the total number of people.

The mean value should be higher, since those who earn higher salaries can earn much more than those who earn lower salaries than the average will only earn slightly less. Therefore, the mean earnings were used. This is why it is usually considered fairer to calculate median earnings. If you have trouble visualising this, consider this example:

Person	1	2	3	4	5
Salary	£20,000	£24,000	£26,000	£32,000	£42,000

Mean = £47,000, median = £32,000.

2. (a) The 'hump' in Figure 2 shows the effect of the baby boom during the 1960s. By the 1970s, the number of primary-school pupils is rising sharply, while the number of secondary-school pupils will see a similar rise a few years as these pupils leave primary school.

Test your knowledge...

1. (a) Geographical immobility of labour is when various factors constrain the ability of people to move to where jobs are located (1). In the case of teachers, the passage mentions that high living costs in the south-east of London may prevent some teachers from working in schools in these regions (1).
- (b) Other possible factors include: wage rates in other occupations, strength of the economy, job satisfaction, working hours, non-wage benefits, scope for promotions, qualifications needed, geographical mobility of labour, etc. 1 mark for each factor stated.
2. Your diagram should look something like the one on the right. The wage set by government (W_1) is below the market wage (W_e) (1), leading to a shortage of $Q_s - Q_d$ (1). 1 mark for labelling axes, 1 mark for supply and demand of teachers.

Teacher wages rate

W_e

W_1

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Extended-response question

- Your answer should first explain how raising the wage would attract more teachers to the labour (you could refer to your diagram in question 2 for this), and how it could help to attract better-quality teachers. There are a number of disadvantages you could mention:
 - The success depends on the elasticity of supply for teachers. If supply is inelastic (to train new teachers), a wage increase will be less effective in attracting new teachers for the government to further invest in human capital – that is, training and other measures to increase the effective supply of teachers (especially in the areas in which they are needed).
 - Raising the wages of all teachers ignores the fact that some areas/subjects have more need than others. It would be counterproductive to raise the wages of teachers for subjects where there is no shortage.
 - The article states that wages may not be the most important factor in determining why teachers are leaving the profession to work in jobs with lower wages, so perhaps other non-wage factors instead.
 - The effectiveness of the policy depends on the size of the wage change (too great an increase creates excess supply – which is a problem in itself!), and on the wage rates in other occupations.
 - Moreover, the government's policy might have unintended consequences. It's an income and substitution effect on an individual's supply of labour. This is also known as the 'substitution effect of labour'. If the government increases the salaries of teachers by a large amount, it may encourage them to take more leisure for labour and so actually decrease their supply of labour.
 - Opportunity cost of raising the wage, in terms of government spending. An alternative to raising teachers' wages is to offer them certain tax and benefit incentives to increase the effective labour supply.

Case Study 10: Trade unions in the UK

Use the data

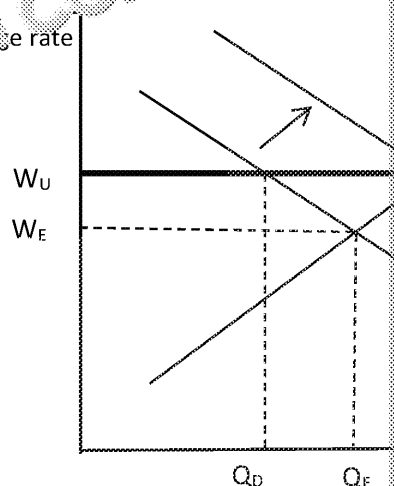
- Discrimination in the labour market may take the form of lower pay for certain employees or some other factor. A trade union should resolve this problem, since it guarantees equal pay for its members. (Note that even though discrimination of this nature is illegal in the UK, it still exists and the need for unions to sort out such issues.)
- According to Figure 2, in 2014 25% of employees were in a trade union. Since 15% of private sector employees were in a trade union but over 50% of public sector workers were in a trade union, this indicates that the public sector is larger (if the public sector were larger, the percentage of employees in a trade union would be higher than 15%).

Mathematically:

- $0.25(E_{\text{Total}}) = 0.25(E_{\text{Private}} + E_{\text{Public}})$, where E_{Private} is employees in the private sector and E_{Total} is the total employees in the UK.
- We know that 50% of public sector employees are members of trade unions, 0.5(E_{Public}). The figure for private sector employees is 15%, 0.15(E_{Private}).
- Therefore, $0.15(E_{\text{Private}}) + 0.5(E_{\text{Public}}) = 0.25(E_{\text{Private}} + E_{\text{Public}})$
- Solve for E_{Private}
- $E_{\text{Private}} = 2.5(E_{\text{Public}})$ – that is, the private sector is 2.5 times as large as the public sector.

Test your knowledge

- Your diagram should show a shift to the right in demand / marginal revenue product (1), resulting in a new equilibrium wage and quantity (1). (note: this doesn't have to be exactly the same as the diagram shown: your shift could be bigger or smaller). 1 mark for labelling axes, 1 mark for labelling curves.
- A monopsony is a single buyer of a product (1). In the case of a labour market, a monopsony occurs when only one firm hires workers in that sector (1). An example would be the market for civil servants: the government is the sole employer.



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Extended-response question

1. There are two main sides to this: on the one hand, strong trade unions improve incomes as workers receive fair incomes and that certain groups of workers are not discriminated against from exploiting workers.

On the other hand, if trade unions are very dominant in the labour market then they can force firms to no longer afford to hire as many workers. In this case, income inequality is increased as people have lower incomes.

So, to evaluate this question, the effect of trade unions on income inequality will depend on:

- whether there is high income inequality to begin with (in this case, trade unions would increase it)
- whether there is a monoposony employer
- how many workers the trade union covers
- whether employers can afford to absorb higher wage costs
- whether trade unions create higher unemployment

Case Study 11: Will raising the minimum wage lead to more employment?

Use the data

1. If £5.80 is 46% of the current hourly wage, then the median hourly wage is $\frac{5.8}{0.46} = £12.61$
2. If the demand for unskilled workers were more elastic, this implies that the labour market is more responsive to price changes. Therefore, the introduction of a NMW would lead to less unemployment than shown in Figure 1.

Test your knowledge...

1. (a) Your answer should note that the growth rates between 2016 and 2020 are constant at 5% (or 25% over the whole period, 2011 and 2015, perhaps using some of the calculations below:
The annual growth rates between 2011 and 2015 are: $\frac{6.19-6.08}{6.08} \times 100 = 1.8\%$ (2011–2012), 1.9% (2012–2013), 3% (2013–2014), 3% (2014–2015). Over the whole period, the growth rate is 10.2%. (1)
By comparison, the annual growth rates between 2016 and 2020 are around 5% (or 25% over the whole period, 2016 and 2020, if the rate is the same each year), or 25% over the whole period. This is considerably higher than the growth rate between 2011 and 2015 (1).
(b) Based on the article, the 25% increase in the NMW over the period seems very high, which suggests that there is a higher risk that it will lead to unemployment (1).

Extended-response question

1. There's lots of material in the article to draw on for this question. Your answer should refer to Figure 1 – the traditional model of how a NMW leads to disequilibrium in the labour market. Some of the main evaluation points you could discuss include:
 - Level of unemployment depends on elasticity of demand and supply of labour
 - Level of unemployment depends on how much higher the minimum wage is above the equilibrium wage (or how high the NMW is compared to median wages).
 - Level of unemployment depends on how many people are affected by the minimum wage
 - You could argue that it would boost employment, as it would allow some people who were previously unemployed to afford to / were better off on benefits, e.g. it increases the participation rate (if the minimum wage is high enough)
 - Depends on the capacity of employers to absorb higher labour costs.
 - Depends on whether the economy is growing well or not: if the economy is in a recession, higher unemployment, it might make things worse.

Case Study 12: Higher participation rates at universities

Use the data

1. There are 973 schools in total, which means the median school is number 973 (or 973rd). If the school is in the > 90% bracket (or down from the > 90% bracket) it is clear that the 973rd/974th school belongs to the > 90% bracket.
2. In 1993, around 80,000 students obtained a first-time degree from normal universities. If the number of degrees from normal universities didn't increase to around 220,000. If the number of degrees from normal universities didn't increase, then the degrees came from polytechnics. Therefore, the proportion of degrees from polytechnics would be higher. (1)
way to account for different readings from the graph.)

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Test your knowledge...

1. Public sector organisations are funded and run by the government (1) (either central schools, hospitals, they are usually not-for-profit). In contrast, private-sector organisations are owned by individuals or companies (1) (almost always for profit).
2. Asymmetric information is a situation where one party has better knowledge about a product or service (1). In the for-profit university market, the colleges have better knowledge of how well their graduates are getting good jobs. Prospective students have less information on this. This information problem comes from (1).
3. The main advantage for students is that they have greater choice about the university (1). They argue that for-profit universities will increase competition in the market, leading to better quality of education (1).
Possible disadvantages are that quality of education will be lower (1) or that student fees will be higher (1).

Extended-response question

1. If the cap were scrapped, we should probably expect at least some universities to raise their fees (1) since so many charge below the maximum amount now).
On the other hand, this would allow universities to generate more revenue, which could be used to improve the quality of their education. It might also resolve the problem that universities charge £9,000 fee, or it suggests that their courses are of a lower quality than their rivals: not all. Overall, the market mechanism should, in theory, mean that the 'price' (fee) of each university reflects the benefits it gives to the individual, otherwise they would go to another university. However, there are also possible downsides to this policy. It would probably add to the cost of education, which is already considered to be unfairly high at the moment anyway. Students also face asymmetric information when choosing a university, since it's difficult to tell just how good/useful the teaching will be (open to debate so far). Universities might still feel the need to bump up prices to give the illusion of better quality. Government more in student loans, a large proportion of which is often never paid back. This is quite a complex topic: forming policy on university fees is very tricky. At the moment, most economists agree that completely scrapping tuition fees is a bad idea, since the 'private' benefit of a university degree (in terms of higher future wages) generally exceeds the cost of fees (of course). So it would be an unfair burden on society if the government paid for even part of the cost.
Note: you won't need to know any details of this topic for your exams, but it should be

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